

LARIMER COUNTY BUDGET OFFICE



2022 PROPOSED BUDGET

November 8, 2021



Agenda

1. Budget Process
2. Key Initiatives
 - I. Capital Projects
 - II. Operating Budget
3. Budget Overview
4. Disaster Response
5. Allocation of General Fund Balance
6. Public Feedback

Budget Process

Date(s)	Who?	Step
April	Elected Office/Departmental Staff & Budget Office	Strengths, Weaknesses, Opportunities & Threats Analysis
May	BOCC, County Manager & Budget Office	General Fund Forecast & Initial 2022 Budget Targets
June-August	Elected Office/Departmental Staff	Develop Requested Budgets
July & August	Human Resources, BOCC, County Manager & Budget Office	Compensation Analysis & Direction
August	Elected Office/Departmental Staff	Submit Budget Requests & Capital Improvement Plans
September	Elected Office/Departmental Staff, County Manager & Budget Office	Review of Requested Budgets & Capital Improvement Plans
Late September	BOCC, County Manager & Budget Office	Budget Retreat & Direction

Budget Process

Date(s)	Who?	Step
Late September & Early October	County Manager & Budget Office	Develop Proposed Budget
October 15	BOCC, County Manager & Budget Office	2022 Proposed Budget Submitted to BOCC
November 8	BOCC, County Manager & Budget Office	Work Session on 2022 Proposed Budget
Fall	BOCC, Budget Office	Public Feedback
Fall	BOCC, Budget Office	Community Conversations
November 2	Everyone	Election Day
November 8	BOCC, County Manager & Budget Office	Public Hearing on 2022 Budget & Landfill Rates



Budget Process

Date(s)	Who?	Step
November 17	BOCC, County Manager & Budget Office	Final 2022 Budget Retreat & Direction
Late November	Assessor	Final 2022 Certification of Values
December 7	BOCC, County Manager & Budget Office	Public overview of changes made to 2022 Budget at Administrative Matters
December 15	BOCC, County Manager & Budget Office	Adopt 2022 Budget & mill levies
December 15	Budget Office	Taxing districts submit mill levies
By December 22	Budget Office	Submit certification of mill levies

Key Initiatives

Behavioral Health Facility

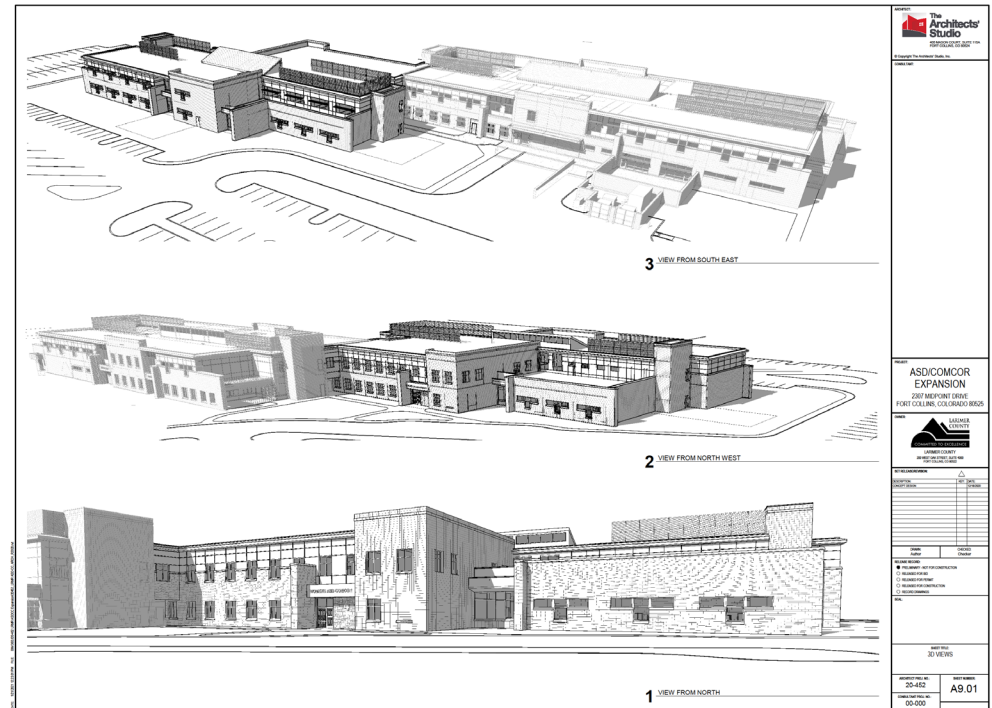
- \$30.6 million budgeted in 2022
- Construction to begin in early 2022



Key Initiatives

Criminal Justice Services Expansion

- Construction to begin November 2021
- \$19 million budgeted in 2022
- Additional 170 beds will help alleviate wait list in Jail



Key Initiatives

Fleet Campus

- Construction to begin in 2022
- Land purchased in 2020
- \$9.5 million budget in 2022
- Current facility inadequate



Key Initiatives

Jail Improvement Project

- Construction began in June 2020
- Constructed in phases, complete in mid-2023
- \$24 million budget in 2022
- Will greatly enhance staff & inmate safety



Key Initiatives

Ranch Master Plan

- \$36.6 million budgeted in 2022
 - Arena Circle and Andalusian Road
 - 4-H/Youth Indoor Arena
 - Infrastructure upgrades
 - Recreational vehicle & parking improvements
- \$170 million+ in improvements planned over next 5 years



Key Initiatives

- Other Capital Projects:
 - North Landfill Design & Construction - \$16 million
 - Widen CR 70 from I-25 to CR 19 - \$10.5 million
 - Reconstruct CR 47 – 2013 Flood Recovery - \$5.3 million
 - Improvements to CR 19 from CR 38E to CR 40 - \$4.2 million
 - Poudre River Trail Construction - \$2 million
 - Replacing & Maintaining Assets - \$39.2 million

Key Initiatives

- Operating Budget:
 - Respond to Unfunded Mandates from State & Federal Governments:
 - Body Worn Cameras
 - Public Safety liability
 - 48-Hour bonding
 - Data management & record-keeping
 - Stormwater Permitting
 - Procurement
 - Approximately \$2.5 million total annually

Key Initiatives

- Operating Budget:
 - Enhancements to Road and Bridge to improve snow and ice control services & worker safety
 - Provide staff for expanded services & facilities in public safety (Jail Improvement and CJS Expansion)
 - Engineering & Community Development staff growth to respond to growing demand for services & workload; maintain & improve turnaround times

Key Initiatives

- Operating Budget:
 - Provide additional capacity for Housing services
 - Restore reductions made in 2021 due to economic uncertainty
 - Improve “back-office” functions such as scheduling, asset management, and purchasing
 - Attract & retain quality staff with market-driven compensation policy

Budget Overview

Revenue Category	2021 Revised	2022 Proposed	% Change
Property Taxes	\$146.9	\$155.7	6%
Sales, Use & Other Taxes	\$74.7	\$75.7	1.5%
Intergovernmental	\$155.1	\$123.3	-21%
Licenses & Permits	\$10.4	\$18.9	81%
External Charges for Service	\$48.9	\$50.9	4%
Interest Earnings	\$2.4	\$2.1	-13%
Internal & Other Revenue	\$118.6	\$111.0	-6%
TOTAL – ALL REVENUES	\$557.1	\$537.6	-3%

Budget Overview

Expense Category	2021 Revised	2022 Proposed	% Change
Personnel	\$186.5	\$214.0	15%(a)
Operating	\$238.1	\$228.3	-4%
Capital Outlay	\$106.3	\$146.2	38%
Certificate of Participation	\$6.5	\$6.5	0%
Other Financing Uses	\$60.3	\$44.7	-26%
TOTAL – ALL EXPENSES	\$597.9	\$639.7(b)	7%

- (a) Many positions added in 2022 are limited term positions to administer short-term programs funded through COVID relief grants
- (b) Expenses greater than revenues reflect use of fund balances for capital projects

Disaster Response

Projected Uses of Fiscal Recovery Funds (FRF):

- Health & Public Safety Payroll - \$3.7 million in 2021, \$800,000 in 2022
- Broadband Projects - \$1.55 million in 2021
- Short-Term Needs Grants - \$1.5 million in 2021
- Incremental Compensation for Staff in Correctional Congregate Living Facilities - \$1.5 million in 2021
- Keep NoCo Open & Small Business Development Center Support - \$110,000 in 2021 (if funding from other ARPA programs cannot be secured)

Disaster Response

Projected Uses of Fiscal Recovery Funds (FRF) continued:

- County Operational Immediate Needs - \$500,000
- Health Data Base and Mapping Project - \$315,000
- Red Feather Lakes Water System Feasibility Study - \$150,000 in 2021
- Pre-Trial Services Limited Term Position - \$71,500 in 2022
- Natural Resources Infrastructure \$1,980,000

Disaster Response

Other Disaster-Related Budget Items in 2021 & 2022:

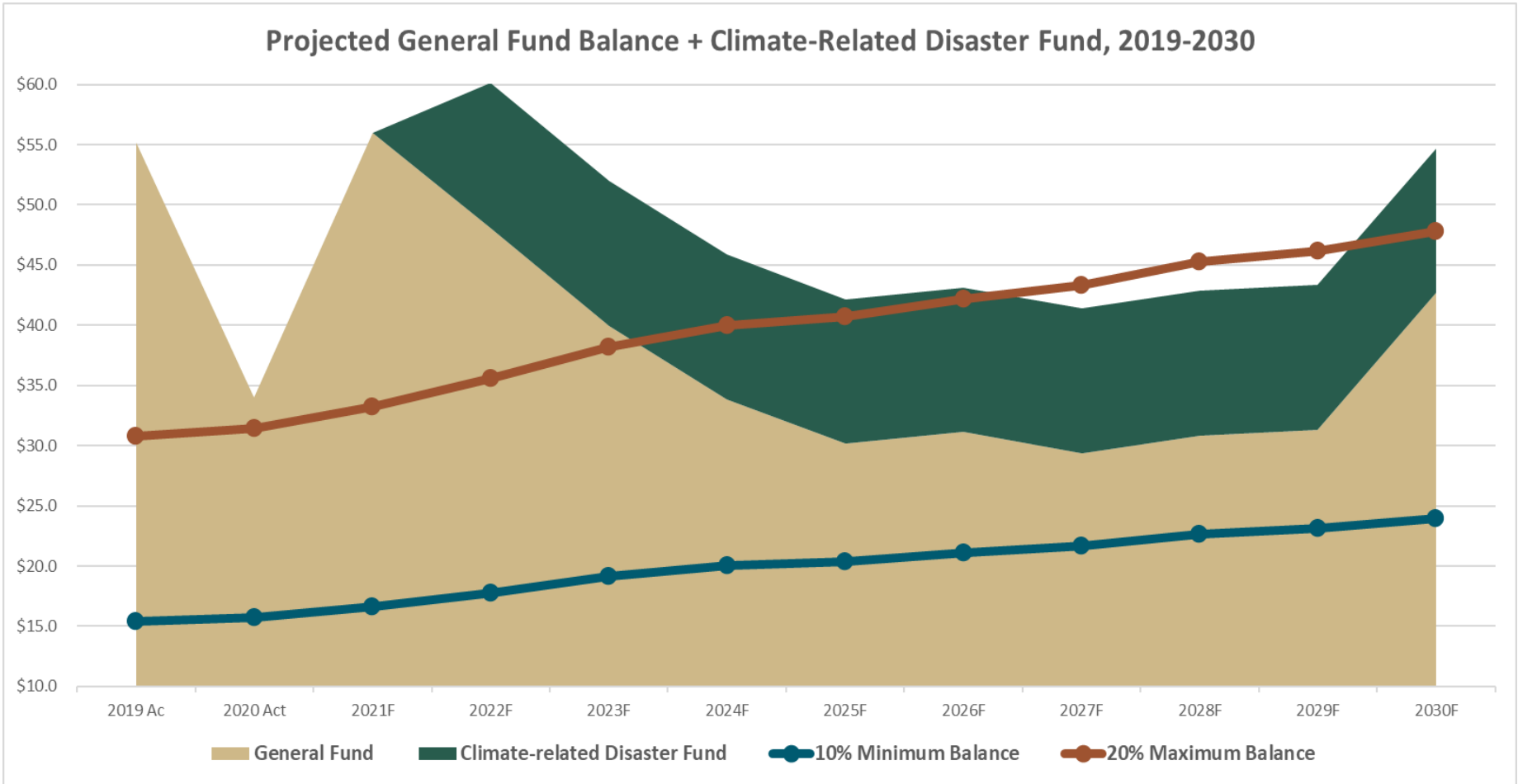
- **Emergency Rental Assistance Program: 2021**
Revised Budget includes \$10.7 million; will determine best uses of Round 2 (\$11.7 million) before adding to budget
- **Cameron Peak Fire: 2021 Revised Budget** includes \$17 million for response & recovery; \$368K budgeted in 2022 with likely carryover from 2021
- **2013 Floods: 2021 Revised Budget** includes \$11.1 million; 2022 budget includes \$6.1 million (\$5.3 million for reconstruction of CR 47)

Allocation of General Fund Balance

Establish a Contingency Fund for climate change-related projects and future disaster needs

- Redirect \$12 million set-aside previously identified for one-time investments
- COVID-related federal & state moneys available for these purposes in near term
- Strategic needs now included in ongoing operational forecast of expenses

Allocation of General Fund Balance



Public Feedback

- View & Build Your Own Budget & Prioritize ARPA projects on Budget Website (www.larimer.org/budget)
- Community Conversations
- ARPA Work Sessions Monthly
- Retreat November 17
- Budget Adoption Hearing on December 15