

SWPC/TAC RETREAT NOTES

DECEMBER 12, 2019

PURPOSE: identify strategic parameters for 2020

SWOT RESULTS: Who are we?

➤ **Strengths**

- Wellington Involvement – opportunity to be informed/be at the table
- History of collaboration
- Experienced, knowledgeable, passionate technical staff
- Engaged Elected Officials
- Diverse representation both regionally and experience-wise on PC/TAC
- Attendance commitment
- System in place allows for thoughtful, non-reactionary, actions
- Ability to leverage personnel, funds and experience
- Opportunity to increase global concern awareness
- There is substantial Community interest
- Opportunity to meet and exceed environmental compliance regulations
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➤ **Weaknesses**

- Aggressive agenda
- Personalities may get in the way of roles
- Diverse representation both regionally and experience-wise on PC/TAC
- Diverse needs of urban vs. rural interface
- Potential to develop a “circular economy”



- **Ability to make adjustments/be flexible in light of the IGA [this doesn't sound like a weakness – does it need to be re-framed?]**

➤ **Opportunities**

- **PC members can be ambassadors to educate residents**
- **Orientation of new members**
- **Possibility to add other entities/jurisdictions**
- **Each agency brings unique roles, services, experience and needs**
- **Continued leadership to create a state-wide model of cooperation in solid waste planning**
- **\$40 M on hand**
- **Should there be a “Hauler Representative” on the PC or the TAC or form a subcommittee?**
- **Opportunity to take advantage of CSU expertise**
- **Excellent Foresight on County's behalf**
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➤ **Threats:**

- **Strong voices (egos) dominating the conversation and not letting all “voices” to be heard**
- **Vested interests may try to create “fake news”**
- **Complex issues with no simple solutions**
- **PC exceeding its authority**
- **Intermittent/patchy attendance at PC meetings**
- **Initial negative reaction to the project in the Wellington area**
- **Subject to market trends**
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➤ **Other thoughts not necessarily group related**

IGA IMPLEMENTATION: When will topics be reviewed by the PC?

- Q1 = Hauler Licensing
Transfer Station
New Landfill
- Q2 = Yard Waste
Administration Functions
Education
- Q3 = Construction & Debris
- Q4 = Food Waste

- There was discussion that portions of the education and admin functions topics may need to be on-going and looked at during each meeting. Admin functions were defined as: IGA changes/review, determine who serves on TAC, review of Tier 2 and 3 projects, etc.
- One project that may not have been listed is the on-going need for discussion around what to do with existing landfill and what needs to be done to cease operations at that location. This is outside of the scope of the IGA, but could impact IGA projects.
- It was agreed to keep the *monthly* meeting schedule, especially for 2020 when much needs to be done. The Chair will set the agenda in accordance with the priorities established by quarter. Next meeting is January 9, 2020 at 10:00 a.m. in the Hearing Room on the first floor.

PARKING LOT THOUGHTS

- Is there a need/desire to invite other communities? Berthoud has already expressed an interest. The group was open to including other members as needed.
- Does the IGA need to be amended to allow more flexibility regarding dates? What would that look like moving forward? For instance, Hauler Licensing has a 1-1-2020 deadline which cannot be met.
- TAC can determine when a policy decision needs to be made vs. an on-going FYI.

- **An outline of critical dates would be beneficial.**
- **Important to get Haulers on-board early so they don't come in at last minute with concerns/questions. Suggestions included a survey, subcommittee or focus group in lieu of membership on the PC.**
- **Perhaps field trips would be beneficial for new members. Thoughts on how/when need to be developed given limited staff resources.**