This Task Force was transformed into in order to more effectively conduct case contact and monitoring of positive cases as well as close contacts, and to more efficiently get isolation and quarantine orders issued.

In the First 40 days, it took on average 7 days to get orders issued, but this has been reduced to 24 hours.

**Accomplishments to Date**

<table>
<thead>
<tr>
<th>Cases Investigated</th>
<th>Close Contacts Identified</th>
<th>Expanded number of Case Investigators &amp; Contact Tracers</th>
</tr>
</thead>
<tbody>
<tr>
<td>358</td>
<td>162</td>
<td>28</td>
</tr>
</tbody>
</table>
The Testing TF was split into two strike team areas to better address the need for testing in our community and meet the testing indicator of the Governor's Safer at Home Order.

**Community Testing Strike Team**
- Testing Nurse/Clerical Strike Team
  - These teams oversee the daily operations of community testing

**Research & Evaluation Strike Team**
- This team is focused on charting the course for future testing efforts. This includes a broader group, a Testing Advisory Group, that was established to provide input on a Strategic Testing Roadmap and other testing proposals.

### TRANSITION POINTS

**AS THE EVENT EVOLVED FROM INITIAL RESPONSE, OPERATIONS HAD TO ADAPT TO MEET CHANGING ORDERS, CHANGING GUIDANCE, NEEDS OF THE COMMUNITY, AND MORE.**

- Total Tests Larimer 6,718
- Total COVID positives 468
- 7%
A LOOK AT THE PAST 40 DAYS

April 9, 2020
Extension of Stay-at-Home Order

April 15, 2020
Larimer County & United Way partner to hire a Recovery Manager

April 16, 2020
Safer-at-Home Order Issued

April 26, 2020
Hand-Off of ACS Site @ Ranch to DHSEM

May 1, 2020
Safer-at-Home Order Extended

May 12, 2020
UCHealth Takes over Medical Direction for ACS

May 15, 2020
First Work Complete Submitted to FEMA for Reimbursement

May 25, 2020
Safer-at-Home Order Extended

Average number of in-patient cases in Larimer County at this point was 73
March 31, 2020

First day of Community Testing at 200 Peridot
April 21, 2020

Local Face Covering Order Issued by Larimer PH Director
April 21, 2020

First day of Community Testing at CSU
May 5, 2020

EOC Moves to 200 W. Oak
May 8, 2020

Average number of in-patient cases in Larimer County at this point was 32
May 10, 2020

Board of Health Approves Suppression Plan
May 15, 2020

Major Hospital Systems Report a sustained decrease in cases for a straight 16 day period
May 20, 2020

Suppression Plan & Partial Variance Approval received from State
May 17, 2020
**CHALLENGES OVERCOME**

- Uncertainty of State Resources & the lack of supply to be able to get everyone what they need
- Striking balance between explaining rules & policies to help with compliance & just stating the facts of PH Order
- Sustaining motivation & avoiding burnout of staff
- Addressing all of the needs/requirements of an ACS
- Data Management Technology was not set up
- Continued need to reallocate staffing or lack of staff
- Addressing a multitude of COVID-19 financial questions & identifying FEMA-eligible expenses
- Identifying partners to stand up a PEH Site
- Continuing to get people to follow orders over concern of losing business or people

**KEY ACCOMPLISHMENTS**

- A Testing Location with Community Testing Available 2 days a week
- Collaborated with County Code Compliance Staff to bring more capacity to Compliance TF
- Fine-Tuned Coordination Between Task Forces in Operations
- Identification of & Agreements completed for PEH Site and Community Q/I site
- Development of a Tool for Case Management & Investigation in Partnership with IT
- First Guest at PEH Site Safely Housed and Released after onset of symptoms complete
- Outbreak moved from a reactive to a proactive model which allows for more quick and efficient identification of outbreak facilities
- Completed a Work Complete Application to FEMA for a total sum of $275,038.87
- 70 Additional Deliveries of PPE delivered to external partners with critical needs
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In an extended event such as this, it is more crucial to prioritize self-care to avoid burnout and maintain mental health. Additionally, it is important that planning efforts take into account redundancy of all positions as this event was so widespread that it did not allow us to reach out to normal mutual aid partners for all the support that was needed.

DATA MANAGEMENT TOOLS ARE CRITICAL
Proven to be one of the most important tools to effectively track progress in containing the disease & providing reporting in a timely manner to key decision-makers.

EARLY SUBMISSION OF FEMA APPLICATION
Submitting the PA Application to FEMA early and continuously helps to maintain a good relationship and to get much needed reimbursements back quickly.

KEEP COMMUNICATION A PRIORITY
Must be a focus and continue to be streamlined, especially when working remotely.

FOLLOW UP CONVERSATIONS
Follow up conversations with external partners contributed significantly to the ability to better assess logistical needs.

EARLY ANTICIPATION OF PERSONNEL
Early anticipation of personnel can help streamline on-boarding processes vs individual people one at a time.

BE PROACTIVE WHENEVER POSSIBLE
For example, moving from a reactive model with outbreak monitoring allowed our team to get the guidance and resources in place more quickly to facilities experiencing an outbreak and address them sooner before cases spiked.

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