### LARIMER COUNTY BUDGET OFFICE



## AMERICAN RESCUE PLAN ACT UPDATE

July 7, 2021



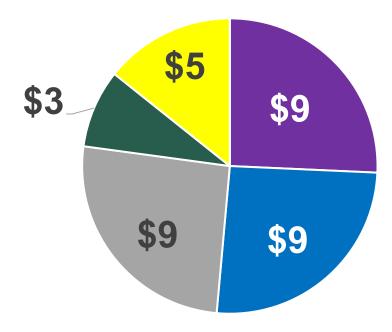


### AGENDA

- Introduce Fiscal Recovery Program Manager
- General American Rescue Plan Act (ARPA) Update
  - Updated County allocations from existing programs & eligible costs
  - State stimulus bill follow-up
  - Reporting guidance
  - Updated FAQs
- Larimer Recovery Collaborative Update
- Special District Survey



Preliminary Allocations: First ½ of funds (in millions)

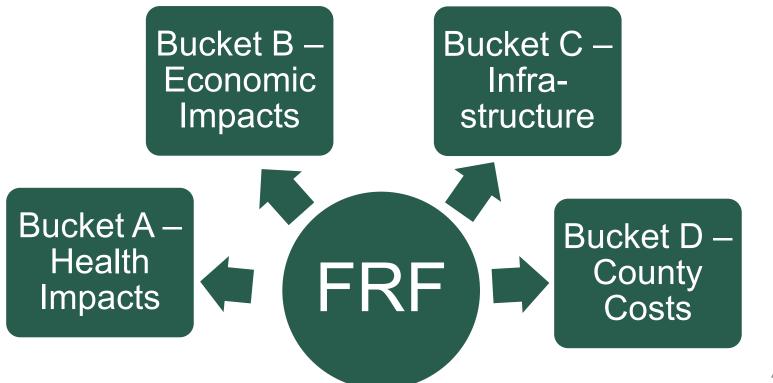


- Bucket A Health Impacts
- Bucket C Infrastructure
- Set-Aside

- Bucket B Economic Impacts
- Bucket C Misc. County Costs



Use the "Bucket Model" from Coronavirus Relief Fund (CVRF) based on guidance categories:

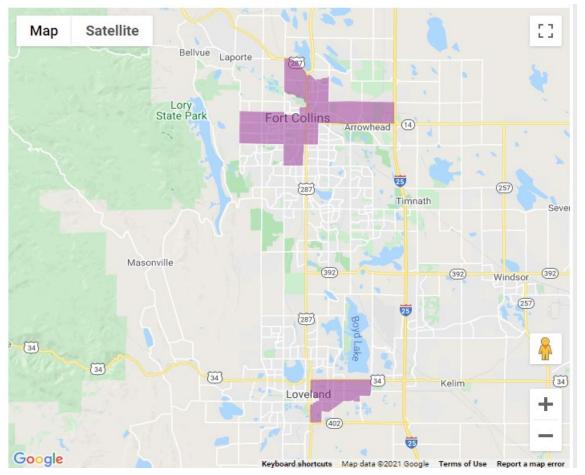




- Colorado Department of Human Services indicates their ARPA strategies & requests are due to Governor's Office by July 15
- Bucket A: Coroner's Office payroll cost eligibility \$1 million
- Bucket A: Coroner's Office respirator & air purification system purchases – cost TBD
- Bucket C: Red Feather Lakes water & wastewater feasibility study - \$150K



Qualified Census Tracts:





### STATE STIMULUS BILL FOLLOW-UP

- Task forces: membership to be determined by Legislative Council Executive Committee.
  - May include non-legislative members and working groups
  - Behavioral Health
  - Economic Recovery & Relief Cash Fund
  - Affordable Housing



### REPORTING GUIDANCE

- 1) Interim Report: August 31, 2021
- Costs from date funds received until July 31, 2021
  - If haven't spent or obligated funds that's OK, indicate haven't done either yet and that will suffice.
- 2) Project & Expenditure Report: October 31, 2021
- And then re-submit for 30 days after end of each quarter thereafter
- 3) Recovery & Performance Report: August 31, 2021
- And annually thereafter by July 31
  - If County hasn't approved plan by August 31, 2021 indicate this on the form.



### **UPDATED FAQs**

- Updated throughout May and June 2021
- FRF Funds can be used for maintenance needs associated with overuse of parks
- FRF Funds can be used to address COVID-related backlogs in court cases
- FRF Funds can assist start-up businesses



### **UPDATED FAQs**

- Clarifies FRF can be used for planning & evaluation water projects
- Funds from the two tranches can be placed into interest bearing accounts
  - Interest on the funds DOES NOT need to be returned to Treasury

#### AND

 Interest DOES NOT need to be used on Recovery eligible expenses – could go into the County's General Fund



### Root Cause Analysis Overview

**Goal**: Provide Key Officials with Short- & Long-term Possibilities for Larimer County

Purpose was to determine the following:

- 1. What are the most pressing community needs?
- 2. Where do community needs overlap with other needs? What are the connections?
- 3. What are the root causes of the challenges our community faces?
- 4. What might be done in this once in a lifetime opportunity to change these root causes for long-term community resilience?



### Root Cause Analysis Overview

# Key Themes of Discussion followed the community needs as determined in the COVID-19 Implementation Plan:

- Childcare
- Food Insecurity
- Housing & Homelessness
- Representation in Leadership

- County Operations
- Municipal Operations
- Economic Inclusion

- Reliable High-Speed Internet
- Equitable Access to Broadband
- Physical & Behavioral Health



### Root Cause Analysis Overview

**The Big Five:** was determined by the Collaborative after looking across each sector to determine where the most overlap existed. By looking at the root causes across multiple sectors, the Collaborative was able to determine which areas would do the most good for those in our community.

- 1. Broadband Expansion & Internet Access
- 2. Social Capital
- 3. Culture of Collaboration
- 4. Economic Inclusion
- 5. Community Access to Services

The One to Rule them All: Community Equity



### Root Cause Analysis Overview

#### 1. Broadband Expansion & Internet Access:

- Address constraints with multi-dwelling units mainly renters with no tenant control
- Address lack of regional cooperation and governance between municipal and county partners
- Funding for subsidies to improve digital connectivity in rural areas of the county
- Work with private sector partners on hard-to-reach areas
- Address aging infrastructure that could limit innovation and expansion of community services
- Increase tower availability
- Develop partnerships to decrease overall costs for all
- Expand remote work opportunities, remote medical care and education by increasing internet speed and access



### **Root Cause Analysis Overview**

### 2. Social Capital:

- What is community and how is it built
- Determine how to increase a sense of belonging in communities
- Sense of belonging What are the barriers in our community that keep people from feeling as if they belong or that they are included? How can we build social capital to change this?
- Build inclusive civic systems
- Mitigate against disaster that could cut off access or cause community strain
- Identifying and elevating the voice of underrepresented employees and community members
- Increase civic capacity and public engagement



### Root Cause Analysis Overview

#### 3. Culture of Collaboration:

- Collaborate with municipalities on broadband expansion to address gaps in service
- Regionalize and formalize collaborative approaches to large-scale community challenges and needs
- Address outdated policies and land use codes related to housing affordability
- Collaborative Leadership involving community members, elected officials and staff
- Development of common goals and priorities
- Decrease silos between county, municipalities and schools
- Collaborate on mitigation and adaptation strategies for Climate Smart Larimer County



#### **Root Cause Analysis Overview**

#### 4. Economic Inclusion:

- Define Economic Inclusion and acknowledge the gaps
- Create career incentives / promotion to increase workforce development
- Increase the minimum wage to align with the increased costs of living
- Provide for costs associated with licensure or credentialing of employees to ensure access to opportunities
- Determine sectors that lack workforce and develop training or education programs in those areas, re-training workers that have been displaced
- · Review regulations that limit economic inclusion and work to revise those regulations
- Address the gender and racial wage gaps in the workforce
- Provide training and resources on budgeting and saving for emergencies
- Address protections for people who live in mobile home parks
- Develop career pathways and upward mobility
- High School or Community College job training program development
- Costs of materials and land scare resources due to supply chain disruptions
- Develop housing support for renters as well as rental property owners to increase accessible housing
- Invest in climate-smart initiatives that promote a workforce of the future



#### **Root Cause Analysis Overview**

#### 5. Community Access to Services:

- Provide all services in multiple languages
- Create an outreach and marketing campaign to the least served communities to ensure access to resources
- Assist with grants and other funding for businesses
- Change hiring practices to allow for cultural differences
- Address Food insecurity through cost of living changes and access to food subsidies so that no one goes hungry
- Increase outreach for SNAP resources
- Analyze food deserts in Larimer County and address solutions for each area
- Digital literacy training
- Address lack of access to broadband and internet / technology
- Address the stigma associated with human services and food insecurity
- Increase behavioral health, substance abuse, and domestic violence resources specifically for youth, BIPOC, LGBTQ+, Veterans, Seniors, People Experiencing Homelessness
- Increase access to resources for Veterans and people with disabilities
- Develop a navigator or tech support to help individuals / small providers regarding licensing can also be used for long-term care, aging, and disability service providers to increase access to services for both urban and rural areas
- Invest in Community Champions (connectors and bridges to those needing assistance)
- Build programs and plans on the concept of helping those with the least access to benefit all
- Transportation infrastructure is built on single use vehicles. Invest in technologies that provide access to transportation to gain access to resources. 18



#### <u>Unified Community Outreach & Engagement Strategy & Timeline</u>

- Reach out and coordinate community members on outreach & engagement
  - Community Engagement Planning Meeting
- Determine how to best reach the community (by July 26<sup>th</sup>)
  - Informal community members
  - Underserved populations
  - School and University personnel, staff and teachers
  - Community Organizations
  - Municipal (PIOs, Engagement leads)
  - Civic Capacity Index to survey the community
- Execute outreach & community engagement consolidate findings (July 26<sup>th</sup> September)